

Working together to make Rotherham Safe, to keep Rotherham safe and to ensure the communities of Rotherham feel safe





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#### Welcome to the Safer Rotherham Partnership Plan 2016 -19.

This plan sets out how we want to work together so that people in Rotherham feel safe in their community and the borough.

It is important to start by acknowledging the failings of the Partnership which were identified in Louise Casey's Corporate Governance Inspection of February 2015, which criticised the Partnership for not ensuring a proactive role in the prevention, disruption and enforcement action against perpetrators of Child Sexual Exploitation.

Having taken over as Chair of the Safer Rotherham Partnership I would like to thank the former Chair Kath Sims for the work she started in terms of moving forward to support the fresh start all agree was needed.

Therefore we are re-focusing on the future and how the Partnership meets its obligations under the Crime and Disorder Act 1998.

We have reviewed the governance and structure of the partnership and agreed to address six big issues facing Rotherham:

- Reducing the Threat of Child Sexual Exploitation and the Harm to Victims and Survivors
- Building Confident and Cohesive Communities
- Reducing the Threat of Domestic Abuse and reducing the harm to victims and survivors

- Reducing and Managing Anti-social Behaviour and Criminal Damage
- Reducing the Risk of Becoming a Victim of Domestic Burglary
- Reducing Violent Crime and Sexual Offences

There are no easy answers to these challenges and in order to deliver it is paramount that ownership of the plan is retained within the Partnership and all the partners involved are committed to working together without barriers to deliver positive outcomes for people.

I look forward to working with members of the board,



Councillor

Emma Hoddinott

Chair of the Safer Rotherham Partnership

#### Our vision is to work together to make Rotherham Safe, to keep Rotherham safe and to ensure the communities of Rotherham feel safe.

In her 'Report of Inspection of Rotherham Metropolitan Borough Council' February 2015, Louise Casey levelled considerable criticism at the Police, Council and the Safer Rotherham Partnership on how they failed to address the widespread child sexual exploitation that had been taking place in the borough for a considerable number of years.

The report rightly highlighted that the Safer Rotherham Partnership (SRP), the Police and the Council should have taken a much more proactive role in the prevention, disruption and enforcement action against perpetrators.

'The Safer Rotherham Partnership is the Community Safety Partnership for Rotherham. It is a statutory body required under the Crime and Disorder Act 1998. Its mission is: 'to make Rotherham safe, keep Rotherham safe and to ensure communities of Rotherham feel safe.' For many children and young people it has not succeeded in this mission'

Report of Inspection of Rotherham Metropolitan Borough Council 2015, Page 123 – Louise Casey CB

Since the report the SRP has completed a thorough review of its Governance and Structure arrangements and how it delivers its statutory obligations under the Crime and Disorder Act 1998, much of which has been put into place during 2015.

The SRP has a statutory duty to develop and implement a Partnership Plan which describes how responsible authorities will work together to tackle crime and disorder. The plan is refreshed at the beginning of each financial year and as part of that refresh, the SRP will demonstrate its progress over the previous year. It is the SRP's plan for tackling crime and disorder and responding to those priorities outlined within the SRP's Joint Strategic Intelligence Assessment.

Despite significant challenges in recent years, the strength of the local community and people's willingness to become involved in community life are recognised in this plan. The formal and informal partnerships that are in place are testament to the value of joint working.

The Plan provides a clear picture of how the SRP will continue to work towards creating a safe and more socially cohesive borough and contribute to a better Rotherham.

The purpose of the SRP Plan is to build on previous achievements and deliver improved, more joined up services, especially in the safeguarding of our most vulnerable people and communities. It will continue to demonstrate new and innovative approaches as we respond to an ever changing and more challenging landscape. In this way, we will provide ourselves with the best opportunity to maintain strong performance and deliver the outcomes needed to achieve our vision.

The SRP Plan demonstrates how strong strategic leadership, planning, performance management and problem solving will result in action plans which aim to deliver positive, long term sustainable solutions and improved outcomes for the people of Rotherham.

The Plan also identifies how the partnership will respond to the impact of national policy changes and new and emerging risks, such as the impact of welfare reforms, austerity measures and radicalisation.

An annual refresh of the Plan will take place to ensure that any new and emerging policies, risks and consultation feedback are identified and responded to. This will also provide the opportunity to keep the people of Rotherham up to date with our progress. The Safer Rotherham Partnership is the borough's Community Safety Partnership with statutory responsibilities established under the Crime and Disorder Act 1998. The partnership has a legal responsibility to tackle crime, anti-social behaviour, drug and alcohol misuse, and to enhance feelings of safety.

There are currently six responsible authorities on the SRP, who have a legal duty to work in partnership to tackle crime, disorder, substance misuse, anti-social behaviour and other behaviour adversely affecting the environment and to reduce re-offending.

The six responsible authorities are:

- Rotherham Metropolitan Borough Council
- South Yorkshire Police
- South Yorkshire Fire & Rescue Service
- National Probation Service
- South Yorkshire Community Rehabilitation Company
- Rotherham Clinical Commissioning Group

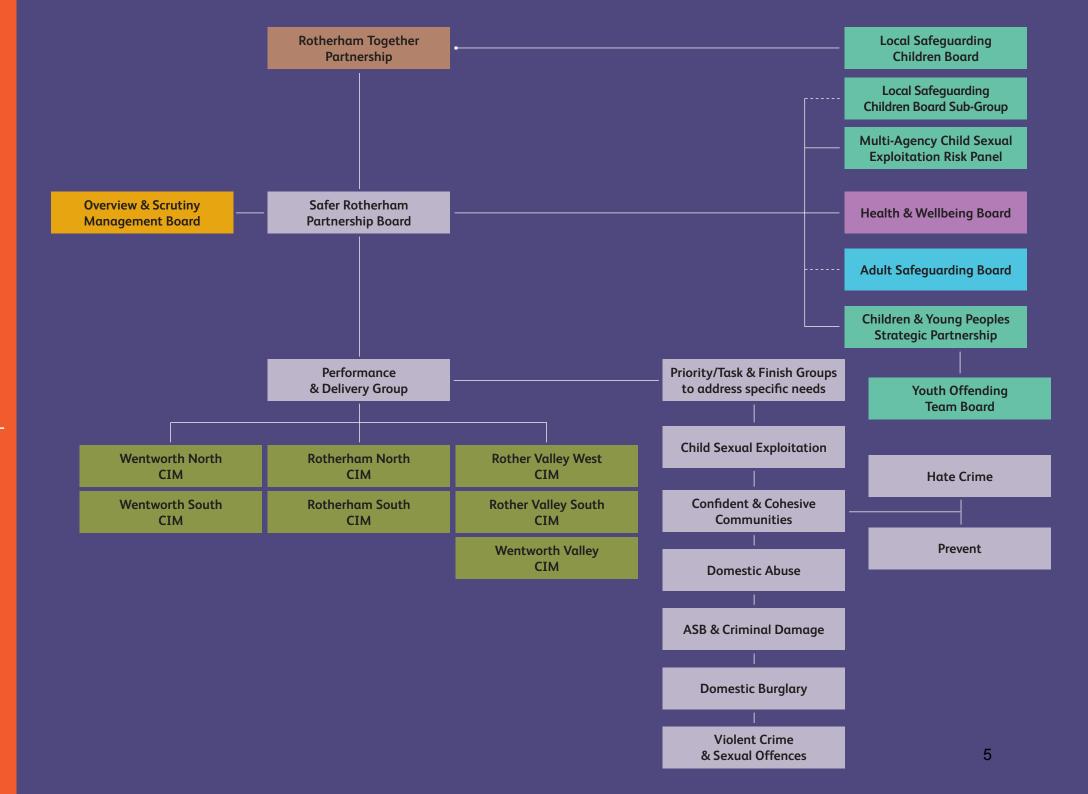
The SRP also brings together a range of interested parties from the public, private, community and voluntary sectors to help deliver the outcomes in the SRP Partnership Plan through our strategic and operational structures, as well as representation from the Office of the Police and Crime Commissioner.

The SRP has a statutory duty to develop an annual Joint Strategic Intelligence Assessment of the risks and threats that crime and disorder poses to the communities of Rotherham. The purpose of the assessment is to:

- Identify the partnerships priorities for the forthcoming year.
- Highlight performance, progress and achievements against the commitments made in the 2014/16 Partnership Plan.
- Identify key crime and disorder risks and threats to the community.

In May 2015 South Yorkshire Police began rolling out a new Local Policing Unit model (LPU) that replaced the Safer Neighbourhood Teams. It aims to provide greater consistency and accountability and put 'Neighbourhoods at the Heart of Policing'. The new model combines Response Teams and Safer Neighbourhood Teams to create multi-skilled Local Policing Teams (LPT) that are supported by Police and Community Support Officers (PCSO).

The previous seven Safer Neighbourhood Team meetings have now been replaced by Case Identification Meetings (CIM). A local support hub that specialises in proactive investigations supports the LPU, The new policing model started in Rotherham in October 2015.



The Safer Rotherham Partnership Board agrees and manages the strategic direction of the Community Safety Partnership and has oversight of its priority action plans. It agrees and oversees the funding plans of the partnership and monitors performance against set targets. The Board is accountable to the Rotherham Together Strategic Partnership.

The Performance and Delivery Group ensures two way feed-back between the strategic and operational arms of the partnership. It has strategic focus and its role is to ensure that the partnerships financial plan meets the priorities of the partnership. Its operational role is to make tactical resourcing decisions regarding community safety in line with the partnerships priorities. It highlights and tasks action plans in line with crime and disorder issues and priorities through a tactical assessment of crime and disorder in the Borough and emerging trends and related issues.

**Priority/Task & Finish Groups** are dynamic groups that deliver thematic outcomes. The groups operate by sharing knowledge, expertise and information in order to understand and tackle problems and drive the activity of the area based Case Identification Meetings.

Case Identification Meetings are geographically located multi-agency groups across the Borough whose role is to make a significant difference to the levels of crime and community safety through effective on the ground partnership working. They produce an action plan to address place based crime and anti-social behaviour, share information and intelligence to promote the effectiveness of planned interventions, identify new and emerging hotspots, task individual services with specific actions and monitor and review progress against previous agreed actions.

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# Priority 1: Reducing the Threat of Child Sexual Exploitation (CSE) and the Harm to Victims and Survivors

#### Why this is a priority

Preventing and tackling CSE in all its forms is the key priority for RMBC and SYP. CSE has a lifelong impact on its victims, and therefore, children, young people and their families must have confidence in Rotherham's multi-agency approach to prevention, support and bringing perpetrators to justice. The coming period will continue to see an increase in investigations and prosecutions, and ongoing activity by SYP and the National Crime Agency (NCA) may trigger further historic reporting which will require a full partnership response. Our success in tackling CSE has a profound link to the reputation of the Council and SYP and the public's confidence in the services we provide as a Safer Rotherham Partnership.

#### What are we going to do?

 The Local Safeguarding Children Board (LSCB) is the leading body for the work undertaken to both investigate perpetrators and support for victims and survivors. The SRP will ensure all agencies support that work and deliver the actions set by the LSCB.

- Our shared aims and Priorities will be achieved through:
- Increased staff awareness;
- Effective information sharing;
- Targeted preventative measures; and
- Disruption opportunities in intelligence led 'hot spot' locations.

# Priority 2: Building Confident and Cohesive Communities

#### Why this is a priority

Community Cohesion is vital to achieving a safer and more harmonious Rotherham. The multiple demonstrations and protests in the town since the publication of the Jay report has heightened community tensions and increased incidents of hate crime. Not all these incidents are being reported.

Ongoing individual criminal trials concerning CSE offences and those involved in disturbances/public order may also give rise to further tensions.

Community cohesion involves:

- Creating a common vision and sense of belonging.
- Valuing and appreciating people from different backgrounds and circumstances.

- Providing similar life opportunities for people from different backgrounds.
- Developing strong, positive relationships between people from different backgrounds in the workplace, in schools and within neighbourhoods.
- Brokering good relations between groups and communities.

There is no doubt that community division and segregation affects many aspects of our lives and this can prevent the best use being made of existing housing and land. People who need housing in the social and affordable sectors must have greater choice. It is our duty to make sure that housing is provided on the basis of need. If we are to meet housing need in all its forms we must work to make progress. Because of this, the promotion of good relations is one of our key objectives.

### What are we going to do?

- Ensure joint community engagement and tension monitoring plans are in place
- Review the tactical approach to policing protests, to ensure a robust method which complies with legislation, but limits impact on the community and town centre businesses
- Work with the Home Office on increased scope to avoid events leading to public disorder

- Knowing that hate crimes are under reported, we will build increased confidence in reporting these crimes through ongoing engagement, support and the bringing to justice of perpetrators.
- Effective and positive media engagement which publicises when perpetrators of hate crime and large scale public order are prosecuted
- As a partnership we will ensure that we are adhering to our respective codes of ethics, professional practice and service standards.
- We will ensure that we are having efficient, representative engagement with communities and actively seeking to implement public feedback in delivering our services
- We will prioritise the delivery of services to those most in need of them, ensuring a visible presence in the areas where this will have the most impact.
- We will robustly tackle crime and Anti-Social Behaviour and work to prevent people becoming victims or being vulnerable to becoming a victim

# **Priority 3: Reducing the Threat of Domestic Abuse** and reducing the harm to victims and survivors

#### Why this is a priority

The impact of Domestic Abuse on the victim and children is severe and can be long lasting. In Rotherham domestic-related crimes increased by 28% (386 recorded incidents) in 2015/16 compared to 2014/15, which is comparable to other similar areas. This rising level of incidents impacts on all services and can only begin to be tackled by a multi-agency response. Whilst the Partnership has a range of measures and services in place, endemic under-reporting means there is scope to review and focus our resources to greater effect. Honour Based Abuse and Forced Marriage are also areas where we need to improve confidence in reporting, only then can we understand the true picture and apply resources most effectively.

#### What are we going to do?

- Listen and learn from the victims and survivors of domestic abuse
- The Partnership will focus on reviewing the current effectiveness of our services to gain a better understanding and definition of the outcomes that need to be achieved
- Increase support for victims to reduce the number of incidents occurring before initial reporting

- Focus on offender management to reduce repeat offences, including changing behaviour as well as securing better outcomes in prosecutions
- Engage with communities affected by Honour Based Abuse and Forced Marriage to improve intelligence gathering in these areas and increase confidence in reporting

# Priority 4: Reducing and Managing Anti-social Behaviour (ASB) and Criminal Damage

#### Why this is a priority

Anti-social Behaviour is a key issue of public concern both locally and nationally and impacts on the public's overall wellbeing and feelings of safety in their neighbourhoods. Proactive collaborative working enabled a reduction in ASB in the last year, however In order to build on this, it is crucial that we continue to make best use of the resources available to us as a Partnership. Following an increase last year, greater focus is required on reducing Criminal Damage and Arson; along with ASB there is particular concern for the impact that these crimes have on business confidence and footfall in the town centre

#### What are we going to do?

- We will identify geographical high demand locations and focus on joint enforcement, clean ups and disruption of antisocial activity as well as ensuring a positive diversionary offer for those involved, or at risk of being involved in ASB
- We will have a specific focus on multi-agency working within the town centre in partnership with local businesses to provide a safe, clean and vibrant public space for people to both shop and work
- Through increased joined up working between agencies we will robustly tackle ASB using all of the tools and powers now available to us as a Partnership
- We will ensure Rotherham's newly introduced Community
  Justice Panels work effectively in bringing perpetrators and
  victims together to help resolve the conflict and harm caused by
  ASB and crime
- Fully utilise the benefits of the Selective Licensing Scheme to reduce levels of ASB in defined areas

# Priority 5: Reducing the Risk of Becoming a Victim of Domestic Burglary

#### Why this is a priority

Domestic Burglary has seen an increase, with rates towards the end of 2015 recording above those of peer Community Safety Partnership (CSPs). Because of its intrusive nature, it can leave families feeling distressed, vulnerable, and unable to feel safe within their own homes. Rotherham's position in relation to other similar areas may also impact on people's decision to purchase property and future investment in Rotherham.

### What are we going to do?

The Partnership will focus on the following activities:

- We will robustly pursue and bring to justice those who commit crime.
- We will reduce both adult and youth re-offending rates.
- Employ effective integrated offender management to prevent the cycle of offending behaviour by deterring and rehabilitating habitual perpetrators
- We will raise crime prevention awareness across the borough through first responders, partners and effective media awareness
- We will expand our community engagement approaches to drive prevention in localities of concern

- We will ensure that designing out crime opportunities are maximised through a coherent partnership approach with planning departments
- We will formulate a strategy to engage with and monitor second hand goods markets
- We will continue to work with 'Crime Stoppers' to develop a campaign to identify offenders and handlers of stolen property
- We will continue to launch seasonal crime initiatives to address the varying risks encountered throughout the year
- We will ensure that Police & partners actively target and disrupt known prolific offenders
- We will ensure that we engage with partners and communities to gather intelligence and tackle locally based problems.

# Priority 6: Reducing Violent Crime and Sexual Offences

#### Why this is a priority

Violence against the person and sexual offences are two key crime areas that have seen increases in the past 12 months. The increases in Violent Crime are thought to reflect changes in recording practices as it is a rise seen nationally and our rate of offences remains low in comparison with similar CSP areas. An increase of 71% in sexual offences is believed to reflect increased confidence in reporting historic offences and is not representative of the actual number of Sexual Offences that have occurred in 2015. This is a new priority area for the partnership so that focus can be given to understanding the issues further and, where possible, tackling the associated increases.

#### What are we going to do?

The Partnership will focus on a review of the prevalence of these crimes and the way agencies deal with them in order to identify scope for multi-agency action to tackle criminality and support victims. On conclusion of this review further actions will be developed in respect of this priority.

Performance against priorities will be measured by a local 'outcome' based accountability performance management framework. This performance framework is intended to monitor and assess the crime and community safety work of the partnership by asking and addressing the following:

- How much did we do? (Quantity) What we have/are doing to tackle the priority.
- How well did we do? (Quality) Achievement against the identified priority.
- Is anyone better off? e.g., has crime/antisocial behaviour reduced, do the people of Rotherham feel safer as a result.

The partnership will use scorecards detailing the key initiatives under each strategic priority including measures of success, time scales, lead partner or officer, resources required and progress to date.

The lead partner or officer for each action will co-ordinate partnership activity, review progress and report back to the partnerships Performance & Delivery Group.

The Performance & Delivery Group will be responsible for maintaining an overview of activity in respect of all agreed priorities and to address potential barriers to successful outcomes. It will also be responsible for providing regular intelligence updates in relation to agreed crime and disorder priorities, including any emerging trends that may threaten performance and outcomes.

The partnerships accountable body, the Safer Rotherham Partnership Board will be responsible for undertaking a strategic review, on a quarterly basis, of progress against priorities and determine any support measures needed to ensure successful outcomes. The Safer Rotherham Partnership is accountable to the 'Rotherham Together' Local Strategic Partnership and scrutiny by Rotherham Councils Overview & Scrutiny Management Board.

Aspects of the National Intelligence Model (NIM), which is an intelligence led business process, will be used as a framework for partnership working. The use of NIM will ensure that activity to reduce crime and disorder is delivered in a targeted manner through the collection and analysis of information and provides direction based on priorities, risk and available resources.

The partnership will make available on a quarterly basis the latest position on performance against agreed priorities, partnership issues, risks, emerging issues and action plans. This report will be made available to the councils Overview & Scrutiny Management Board for comment and review.

# How will we measure and monitor whether our actions are achieving our priorities?

#### **Performance Indicators 2016/17**

# **Child Sexual Exploitation**

- 1. Increased 'positive' outcomes for victims and survivors of CSE
- 2. Number of enforcement/disruption activities of people and premises
- 3. Feedback from survivors of CSE
- 4. Increased awareness of CSE and improved information sharing pathways
- 5. Increase the number of CSE referrals

#### **Confident & Cohesive Communities**

- 6. Increased reporting of hate crime
- Increased 'positive' outcomes for victims and witnesses of hate crime offences
- 8. Increase customer satisfaction levels
- 9. Increased awareness of the impacts of the work of the Safer Rotherham Partnership
- 10. Number of Hate Crime and Community Cohesion activities delivered

#### **Domestic Abuse**

- 11. Increased reporting of domestic abuse
- 12. Increase 'positive' outcomes for victims and survivors of domestic abuse
- 13. Reduced number of repeat cases of domestic abuse heard at the Multi-Agency Risk Assessment Conference (MARAC).
- 14. Increase in referrals of victims of domestic violence to the appropriate agencies
- 15. Increase the number of 'victims' supported by the Independent Domestic Advocacy Service
- 16. Number of domestic abuse awareness raising initiatives

# **Anti-Social Behaviour & Criminal Damage**

- 17. Reduction in the number of anti-social behaviour incidents reported to the Police
- 18. Reduction in the number of anti-social behaviour incidents reported to the Council and Registered Social Landlords.
- 19. Reduction in the number of recorded criminal damage offences
- 20. Reduction in the number of repeat victims of anti-social behaviour.
- 21. Increase 'positive' outcomes for victims of anti-social behaviour and criminal damage.

- 22. Reduction in the number of people who think that antisocial behaviour is a problem in their area.
- 23. Number of diversionary activities to engage young people and direct them away from anti-social behaviour
- 24. Monitor and evaluate the effectiveness of the Rotherham Community Justice Panels.
- 25. Use of available enforcement powers to tackle anti-social behaviour and criminal damage.
- 26. Reduction in the number of offences of arson.
- 27. An increase in successful, community-based resolutions of Anti-Social Behaviour

# **Burglary Dwelling**

- 28. Reduced burglary dwelling offences
- 29. Reduced number of repeat victims
- 30. Increase 'positive' outcomes for victims of burglary dwelling offences.
- 31. Fewer people who think that crime is a problem in their area.
- 32. Number of enforcement/prevention initiatives to tackle burglary dwelling offences

#### **Violent Crime & Sexual Offences**

- 33. Increased reporting of sexual abuse
- 34. Reduction in offences of violence with injury
- 35. Increase 'positive' outcomes for victims of violent crime and sexual offences
- 36. Increase in referrals of victims of sexual violence to the appropriate agencies
- 37. Number of sexual offences awareness raising initiatives
- 38. Reduced re-offending rates

For 2016/17 the South Yorkshire Police & Crime Commissioner has allocated a Community Safety Fund of £224,550.00 to the Safer Rotherham Partnership as a contribution towards tackling both the Partnerships and Commissioners priorities.

It is the role of the Safer Rotherham Partnership to oversee the delivery of this plan, including how financial and other resources are utilised. At each of its bi-monthly meetings the Safer Rotherham Partnership Board will receive a report on our performance against our Priorities, to ensure that we are able to address any areas of concern and task any action to be taken.

The Safer Rotherham Partnership will work closely with the Office of the Police Crime Commissioner to ensure Rotherham's priorities are represented in the South Yorkshire Police and Crime Plan.

#### Value for public money

Why is important?

The Vision for the Safer Rotherham Partnership is to work together to make Rotherham Safe, to keep Rotherham safe and to ensure the communities of Rotherham feel safe. Achieving this vision, against an increasingly difficult financial and economic backdrop, means that even greater emphasis is being placed on changing the way we work to deliver better services and improve value for money.

This means redesigning services to make better use of resources. Value for money is therefore about making the best possible use of resources to achieve our intended outcomes. In essence it means spending less, spending well and spending wisely.

Demand for community safety services still continues to be high, however available resources are limited due to cuts in government funding across all sectors.

#### What we are going to do?

- Invest in prevention activity
- Adopt a neighbourhood working approach
- Adopt and share good practice
- Look to improve outcomes by working more closely with the community and local partners

#### How are we going to do this?

- Explore the possibility of joining up resources and sharing facilities – to achieve more for less
- We will focus our resources on prevention activity to reduce the longer term cost.
- We will strengthen our neighbourhood working by adapting services according to the needs of the local communities rather than having a one size fits all approach.

- The partnership will adopt and share good practice with other Community Safety Partnerships and local authorities to save resources and to achieve desired outcomes.
- At an early stage engage with the voluntary, community and faith sectors in developing community led responses to crime and disorder issues, be that through community development or through a commissioning process.

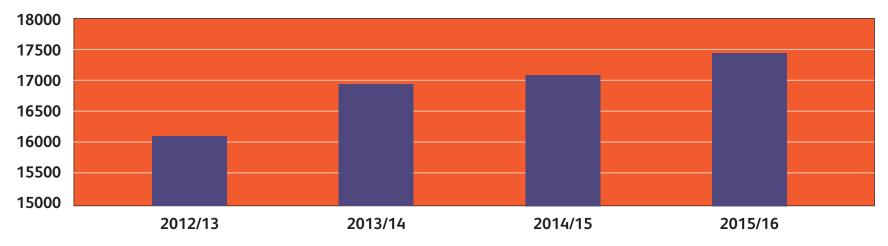
#### **Levels of Recorded Crime**

Recorded crime in Rotherham fell by 12.1% between 2009/10 and 2012/13 with reductions in criminal damage and violent crime. However rising burglary, shoplifting and vehicle crime caused a 6.4% increase in recorded crime between 2012/13 and 2013/14. Between April 2014 and March 2015 recorded crime increased by a further 1% compared to the previous year, predominantly due to continued increases in offences of violence and the reporting of historical sexual offences in

the wake of the Alexis Jay Report into Sexual Exploitation in Rotherham. Despite the increase, violent crime in Rotherham remains lower than the national average.

The period did see significant reductions in burglary offences, vehicle crime and shoplifting. However the period April 2015 to February 2016 showed an increase of 2% (412 offences) compared to the previous year. This is in context with a rise locally and nationally and the impact of historical offences and changes to the Police recording procedures.

#### All Recorded Crime - 2012/2016

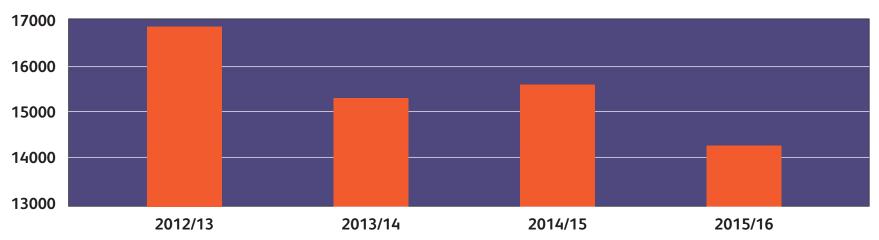


# Fewer complaints of anti-social behaviour

Recorded anti-social behaviour (ASB) incidents have shown a downward trend, falling by 36.4% between 2009/10 and 2013/14.

Between April 2014 and March 2015 there were 15,553 ASB incidents recorded to the police, which is an increase of 2% when compared to the same period of the previous year. From April 2015 to March 2016, there were 14,343 incidents of ASB recorded, a reduction of 7.8% compared to the same period in the previous year.

#### **Total Ant-Social Behaviour 2012/2016**



# Tackling Child Sexual Exploitation (CSE)

Between April 2015 and January 2016, South Yorkshire Police received 288 referrals resulting in 38 people being charged or summoned to Court for CSE related offences, including prolific offenders.

In March 2015 a package of support was introduced for victims and survivors of CSE delivered by a range of quality third sector organisations. (Around 500 victims and survivors supported at the end of February 2016)

In January 2016 the Council launched a new Early Help Service to ensure that problems are identified and addressed quickly and that our children are kept safe.

In February 2016, four men and two women were convicted at Sheffield Crown Court of the "systematic" sexual abuse of teenage girls in Rotherham over a number of years. Five of the six defendants were jailed for a combined total of 102 years. Investigations into historical and current cases continue.

## 'EVOLVE' – Rotherham Child Sexual Exploitation Multi-Agency Team

In July 2015 a multi-agency CSE Team (Evolve) was established with South Yorkshire Police on the prevention, disruption, protection and prosecution of CSE.

The Safer Rotherham Partnership is fully committed to ensure that lessons learnt from inspections and reviews into Child Sexual Exploitation in Rotherham are translated into robust, effective and accessible services that are delivered where and when they are needed the most. It is very clear from our understanding of the experiences of abused and exploited children and young people that we need to adapt and change previous methods of engagement and approach in order to be able to respond their rights and needs for both for protection and justice.

Services have been reviewed along with approaches to supporting and protecting children and young people who are at risk or suffering from child sexual exploitation. The Multi-Agency Child Sexual Exploitation Project, Evolve was developed based on good practice principles, standards and, most importantly, the voices and experiences of young people, children and their families.

The Evolve team is located in Riverside House.

#### **Hackney Carriage and Private Hire Licensing Policy**

The council's revised Hackney Carriage and Private Hire Licensing Policy was agreed on 6th July 2015. The policy introduced a number of significant changes to the standards that are expected of licence holders, and the way that the councils assesses the suitability of drivers, operators and vehicles has been reviewed.

In order to allow the changes to be introduced as effectively as possible, the council has developed an implementation scheme that details the timescales over which the most significant changes will be introduced (primarily in relation to existing licence holders). This scheme was agreed on 24th August 2015 and saw the introduction of most of the new requirements by the end of March 2016, with the remainder coming into effect before July 2016.

The council is confident that the requirements of the new policy will address many of the concerns and issues identified within Professor Alexis Jay's and Louise Casey's reports of 2014/15, and will ensure that the standard of drivers, vehicles and operators working in Rotherham will be amongst the highest in the country.

#### **Multi-Agency Service Hub (MASH)**

The Multi-Agency Safeguarding Hub (MASH) was established in April 2015 and acts as the central resource for the whole of Rotherham receiving all safeguarding and child protection enquiries.

The MASH is staffed by professionals from a range of partner agencies including Social Care, Police, and the Rotherham Foundation Trust (TRFT). These professionals share information to ensure earlier identification of vulnerable children, and take a whole family approach to safeguarding children.

The MASH adopts a 'single view of the child approach' by gathering information from partner agencies and uses this to decide the most appropriate intervention to respond to the child's and family's identified needs.

The MASH provides a 'single front door' that can draw on multi-agency experience, create swifter checks ensuring that services for children work more effectively together at the point of referral and decision making. It simplifies processes and communication between professionals and with families.

The MASH method enables more preventative actions to be taken, addressing cases before they escalate. It facilitates faster and more co-ordinated responses to safeguarding concerns and helps to detect long standing patterns of abuse and neglect. It provides an improved journey for the child and parent/carer with a strong emphasis on early intervention.

Between April 2015 and February 2016, the MASH had received 8,727 contacts with 96% of referral decisions made within 48 hours.

#### **Vulnerable Persons Unit**

The partnership's Vulnerable Persons Unit (VPU) is co-located with the council's Community Safety and Anti-Social Behaviour Unit at Riverside House. Its role is to develop sustainable crossagency interventions to improve outcomes for vulnerable adults, reduce risks and reduce avoidable demands on emergency

and crisis services. The Unit is staffed by a Police Sergeant, four Police Constables and a council Community Safety Officer. On a daily basis, the staff review incidents to identify and manage vulnerability and the risks associated with each individual case. They ensure that hate crimes/incidents have been identified and dealt with appropriately and raise any community tension issues that have not already been identified and addressed by the appropriate agencies.

The Unit receives referrals from the police and other agencies such as Social Services, Mental Health, Housing and Care Workers. It coordinates the implementation of the Rotherham Vulnerable Adults Risk Management (VARM) framework, bringing together specialist workers from multiple disciplines to identify risk, seek solutions, challenge blockages and reduce the risk to an acceptable level, with consideration given to the Care Act 2014, the Mental Health Act, the Mental Capacity Act and other relevant legislation.

The unit provides early identification of vulnerable victims so that appropriate interventions can be put in place to reduce the risk of harm to those individuals.

#### **Families for Change Programme**

In April 2012 the government launched the Troubled Families Programme, known in Rotherham as Families for Change, to incentivise local authorities and their partners to turn around the lives of over 120,000 families. The SRP works jointly on this agenda with other agencies.

Phase One of the programme aimed to work with families where children are not attending school, young people are committing crime, families are involved in anti-social behaviour and adults are out or work.

Our Families for Change Programme met the target at the end of phase one (March 31st 2015) to turn around its targeted number of 730 families.

In June 2014 the government announced plans to expand the Troubled Families Programme for a further five years from 2015/16 and to reach an additional 400,000 families across England. For Rotherham this means an additional 2470 families will be targeted. In Rotherham we began to deliver the expanded programme in April 2015.

Phase Two brings an explicit expectation that the Troubled Families work will be a driver for organisational change. In Rotherham, the Improvement Plan, 'A Fresh Start', sets out how we intend to achieve four key outcomes, including 'Rotherham being a Child-Centred borough, where young people are supported by their families and their community, and are protected from harm'. Families for Change will support change, particularly in the way that services are organised to meet the needs of families who are experiencing problems.

#### **Community Justice Panels**

Community Justice Panels, also known as Neighbourhood Justice Panels, bring victims and perpetrators together to resolve conflict and the harm caused by anti-social behaviour and crime.

The Panels are not designed to punish individuals, rather encourage perpetrators to acknowledge the impact of what they have done and make amends to the victim and the wider community by apologising and engaging in reparative work.

The Panels deal with categories of low-level crime and antisocial behaviour, including neighbour disputes, criminal damage, thefts and assaults, taking referrals from the Police, Council and other partners where appropriate.

Successful panels have been established in Sheffield and Barnsley for some time and Doncaster has recently introduced a panel.

In 2015, supported by the Office of the South Yorkshire Police and Crime Commissioner, Rotherham Council employed a full time Co-ordinator to establish panels in Rotherham, including the recruitment of an appropriate number of trained volunteers to facilitate the panel meetings. The Rotherham Panel started taking referrals in April 2016.

#### **Together Rotherham Pathways Project**

The Rotherham Pathways project is based in Riverside House and is one of six that form part of a three-year (Ending December 2016) national 'Transition to Adulthood Pathway' programme to deliver interventions to young adults involved with the criminal justice system. Together runs the project in partnership with South Yorkshire Police, Rotherham Metropolitan Borough Council and Rotherham Doncaster and South Humber Mental Health NHS Foundation Trust (RDaSH).

The project offers support to vulnerable young adults aged 17-24-years-old, in contact with police and emergency services in Rotherham. They work with individuals who are at risk of offending or are at a pre-conviction stage to respond to their needs at the earliest possible stage of contact.

Based on a holistic assessment, individuals are given practical support to manage their mental wellbeing and to access community resources, from employment and training, to housing, mental health and substance misuse services. Workers also support young adults to identify, understand and alter any behaviour that is perpetuating their mental distress. They work with individuals to develop tools that enable them to sustain these changes, for example, emotional awareness, assertiveness, negotiation and problem-solving skills. A key focus is on strengthening their informal support networks and relationships.

Young adults are supported for approximately six months, for up to six hours per week (dependent on individual need) with the aim being that on leaving the service, they will have developed a personal set of resources that will reduce their mental distress, risk of offending and dependency on emergency services.

#### **Private Landlord Selective Licensing Scheme**

Rotherham Council introduced a mandatory licensing of private sector lets in four areas of the borough in 2015 which lasts until 2020. These Selective Licensing areas are Eastwood, Masbrough, Maltby South East and Dinnington.

The Selective Licensing scheme is intended to drive up the quality of private rented housing in those areas where it applies. It is designed to improve the lives of tenants and their local communities. Since its introduction, more than 1000 properties have been registered with the scheme, which accounts for more than 80% of the estimated licensable houses in these areas. The licences require landlords to abide by certain conditions relating to the management of their property, and licensed properties will be regularly inspected to ensure this happens.

Failing to license a house or breaching the conditions of licences can also result in a range of penalties Court. These can be financial penalties through the courts, revocation of licences, rent repayment orders or, ultimately, a management order.

### The Safer Rotherham Partnership

Community Safety & Anti-Social Behaviour Unit

Community Safety & Street Scene

Environment & Development Services

Rotherham MBC

Riverside House

Main Street

Rotherham S60 1AE

Tel: 01709 334562

# ${\bf Community.safety@rotherham.gov.uk}$

Visit the Safer Rotherham Partnership Website at: **www.rotherham.gov.uk/srp** 

# **Appendix 1**

National Policy & Key Policy Drivers

# **Appendix 2**

Priorities and links to other plans and strategies

# **Appendix 3**

Commissioning Framework 2016/17

## **National Policy & Key Policy Drivers**

Since 2010 the SRP has operated in a time of significant change in the public sector. Key statutory partners who make up the SRP have faced reductions in expenditure and resources. Home Office grants to the SRP have also reduced significantly.

In 2011 some legislation and performance requirements relating to the SRP were repealed, however, many statutory requirements placed on the responsible authorities remain. The SRP no longer operates in the context of a National Community Safety Strategy but there are key thematic policy drivers which influence our strategic direction.

# **Key Policy Drivers**

# **Anti-Social Behaviour, Crime & Policing Act 2014**

The Act introduced new powers to tackle anti-social behaviour (ASB) that provide better protection for victims and communities. The new Community Trigger and Community Remedy will empower victims and communities, giving them a greater say in how agencies respond to complaints of ASB and in out of court sanctions for offenders. The SRP has worked with the Police and Crime Commissioner (PCC) to implement the new measures contained within the Act which commenced in October 2014.

# Transforming Rehabilitation: A Strategy for Reform

The Transforming Rehabilitation Programme implemented Government plans to transform the way in which offenders are managed in the community, in order to bring down re-offending rates.

#### The key aspects of the reforms are:

- The creation of a new public sector National Probation Service to manage high risk offenders (June 2014)
- The creation of twenty one regional private sector Community Rehabilitation Companies (CRCs) managing all other offenders (February 2015)
- Every offender released from custody will receive statutory supervision and rehabilitation in the community.
- A nationwide 'Through the Prison Gate Resettlement Service'
  put in place, meaning most offenders are given continuous
  support by one provider from custody into the community.
  Offenders are held in a prison designated to their area for at
  least three months before release.
- New payments by results incentives for CRCs to focus on reforming offenders

## Police and Crime Commissioners (PCC)

In November 2012 the first PCC for South Yorkshire was elected, replacing Police Authorities who were a responsible authority on the SRP. A range of funding streams was transferred from the SRP the PCC in April 2013.

In November 2014, Dr Alan Billings was elected the South Yorkshire PCC following the resignation of the previous Commissioner and was re-elected in May 2016. A renewed South Yorkshire Police & Crime Plan was published in March 2016 which places emphasis on restoring trust in the police service and 'enabling people to feel safe and be safe'. The SRP and PCC work collaboratively on shared strategic Priorities within the parameters of this plan.

#### **New Domestic Abuse Measures**

In March 2014 the Domestic Violence Disclosures Scheme (Known as Clare's Law) was extended to Police Forces across England and Wales. It followed a successful 14 month pilot in four police force areas, which provided more than 100 people with potentially life-saving information. It is a scheme allowing the police to disclose to individuals details of their partners abusive past.

Further protection has been provided through the introduction of Domestic Violence Protection Orders (DVPOs); a new power introduced by the Crime and Security Act 2010. It enables the

police to put in place protection for the victim in the immediate aftermath of a domestic violence incident. Under DVPOs, the perpetrator can be prevented from returning to a residence and from having contact with the victim for up to 28 days, allowing the victim a level of respite to consider their, with the help of a support agency. This provides the victim with immediate protection.

# Ending Violence against Women and Girls Strategy 2016 – 2020

Through this refreshed strategy in March 2016, the Government have set out its vision to tackle violence against women and girls in all its forms over the next four years. It is intended to drive a transformation in the delivery of Violence against Women and Girls (VAWG) services, make prevention and early intervention the foundation of its approach, and embed VAWG as 'everyone's business' across agencies, services and the wider public

#### **Working Together to Safeguard Children 2015**

In March 2015, the Department for Education brought out new guidance for people working with children in England, Working Together to Safeguard Children (2015).

This guidance updates the previous version, Working Together to Safeguard Children (2013). Although not a major review, the 2015 guidance includes changes around:

- How to refer allegations of abuse against those who work with children;
- Clarification of requirements on local authorities to notify serious incidents; and
- The definition of serious harm for the purposes of serious case reviews.

The 2015 guidance also incorporates legislation and statutory guidance published since 2013.

Counter Terrorism and Security Act 2015

The threat to the United Kingdom (UK) from the terrorist organisation Islamic State has resulted in the threat level to the UK being raised to severe. This means an attack is highly likely.

The government responded to this threat by introducing the Counter Terrorism and Security Act 2015.

The Act puts Channel on a statutory footing. Channel is a multi-agency approach to provide support to individuals at risk of being drawn into terrorist related activity. It forms a key part of the governments Prevent Strategy which aims to stop people becoming terrorists or supporting any form of terrorism. Channel seeks to:

 Safeguard individuals who might be vulnerable to being radicalized, so that they are not at risk of being drawn into terrorist related activity.  Ensure that individuals and communities have the ability to resist all forms of terrorism and violent extremist activity likely to lead to terrorism.

The Channel process identifies those most at risk from radicalisation and refers them, via the police, for assessment by a multi-agency panel. The panel then considers how best to safeguard them by ensuring they have access to support from mainstream services, such as health and education, through to specialist mentoring or faith guidance and wider diversionary activities. Each support package is monitored and reviewed regularly by the multi-agency panel.

Under the new Act, specified authorities (local authorities, police, education, probation, prisons and health) have a duty, while exercising its functions, to have due regard to the need to prevent people from being drawn into terrorism.

### **Organised Crime**

In October 2013 the government published its Serious and Organised Crime Strategy to deal with the challenges faced from serious and organised crime. It was published to coincide with the launch of the National Crime Agency (NCA) and reflects changes to the threats we face and lessons learned from previous work.

Organised crime includes drug trafficking, human trafficking and organised illegal immigration, high value fraud and other

financial crimes, counterfeiting, organised acquisitive crime and cyber-crime. The strategy also deals with serious crime which demands a national coordinated response, notably other fraud and Child Sexual Exploitation (CSE).

Organised crime is a threat to national security. It cost the UK at least £24 billion each year, leads to loss of life and can deprive people of their security and prosperity.

The aim of the strategy is to substantially reduce the level of serious and organised crime affecting the UK and its interests. It uses the framework developed for counter-terrorist work and has four components: prosecuting and disrupting people engaged in serious and organised crime (Pursue); preventing people from engaging in this activity (Prevent); increasing protection against serious and organised crime (Protect); and reducing the impact of this criminality where it takes place (Prepare).

#### **Gang Violence and Exploitation**

In January 2016 the government published the document Ending Gang Violence and Exploitation which sets out a refreshed approach to tackling gang related violence and exploitation, and its priorities for the future. It is aimed at local partners, especially in the 52 local areas that have already worked on the Home Office funded 'Ending Gang and Youth Violence programme. Although Sheffield is currently the only area in South Yorkshire involved with the programme, its

proximity to Rotherham and the potential for cross-border activity cannot be underestimated.

The government has identified the following six priorities to support this refreshed approach with the expectation that partners continue to work closely together and have a good understanding of current and emerging local problems and how they can be addressed more effectively:

- Tackle county lines the exploitation of vulnerable people by a hard core of gang members to sell drugs.
- Protect vulnerable locations places where vulnerable young people can be targeted, including pupil referral units and residential children's care homes.
- Reduce violence and knife crime including improving the way national and local partners use tools and powers.
- Safeguard gang-associated women and girls including strengthening local practices.
- Promote early intervention using evidence from the Early Intervention Foundation to identify and support vulnerable children and young people (including identifying mental health problems).
- Promote meaningful alternatives to gangs such as education, training and employment.

# **Cyber-Crime**

In November 2013 the government published a progress update on its National Cyber Security Strategy. The first year saw activity across a wide range of areas and with many partners, generating increasing momentum across the National Cyber Security Programme. Key enabling structures and capabilities were introduced or enhanced and groundwork laid. Since that time the government has built on this groundwork to deliver real progress. This year is about continuing to cement that progress and filling gaps where work to date has shown there is more to do.

The government's forward plan focusses on the core Priorities of:

- Further deepening our national sovereign capability to detect and defeat high end threats.
- Ensuring law enforcement has the skills and capabilities needed to tackle cyber- crime and maintain the confidence needed to do business over the internet.
- Ensuring critical UK systems and networks are robust and resilient.
- Improving cyber awareness and risk management amongst UK business.
- Ensuring members of the public know what they can do to protect themselves and are demanding good cyber security in the products and services they consume.

- Bolstering cyber security research and education so we have the skilled people and know how we need to keep pace with this fast moving issue into the medium term.
- Working with international partners to bear down on havens of cyber-crime and build capacity and to help shape international dialogue to promote an open, secure and vibrant cyberspace.

#### **Code of Practice for Victims of Crime**

In October 2015 the Ministry of Justice published a Code of Practice for Victims of Crime. This Code forms a key part of the wider Government strategy to transform the criminal justice system by putting victims first, making the system more responsive and easier to navigate. Victims of crime should be treated in a respectful, sensitive, tailored and professional manner without discrimination of any kind. They should receive appropriate support to help them, as far as possible, to cope and recover and be protected from re-victimisation. It is important that victims of crime know what information and support is available to them from reporting a crime onwards and who to request help from if they are not getting it.

The Code sets out the services that must be provided to victims of crime by organisations in England and Wales and sets minimum standards for those services.

# Priorities and Links to other Plans and Strategies

The SRP works collaboratively on a range of shared Priorities to make Rotherham a safer place to live work and visit. These shared Priorities and how they are delivered are detailed in the following table.

Safer Rotherham Partnership Priority	Other Plans & Priorities
1. Reduce the threat and harm of becoming a victim of Child Sexual Exploitation	Rotherham Together Partnership Plan 2016/17 - Themes  • 1. Bringing People Together
2. Building Confident & Cohesive Communities	<ul> <li>Key Action: Let's Get Rotherham Talking</li> <li>2. Opportunity &amp; Equality</li> </ul>
3. Reduce the threat and harm to victims of domestic abuse, stalking, harassment, honour based abuse, forced marriage and reducing the harm to victims	<ul> <li>Key Action: Let's Get Rotherham Working</li> <li>3. Welcoming Places</li> <li>Key Action: Let's Get Rotherham Cleaning</li> </ul>
4. Reducing and managing anti-social behaviour and criminal damage	Rotherham Children & Young Peoples Plan - Priorities:     We will ensure children have the best start in life
5. Reducing the risk of becoming a victim of Domestic Burglary	<ul> <li>We will engage with parents and families</li> <li>We will reduce the harm to children and young people who are exposed to domestic abuse, alcohol and substance</li> </ul>
6. Reducing Violent Crime & Sexual Offences	<ul> <li>misuse and neglect</li> <li>We will work with partners to eradicate child sexual exploitation from the borough</li> </ul>

Safer Rotherham Partnership Priority	Other Plans & Priorities
	We will focus on all children and young people making good progress in their learning and development
	<ul> <li>We will target support to families in greatest need to help access learning/employment opportunities</li> </ul>
	South Yorkshire Police & Crime Plan 2013/17 (Refreshed March 2016) Strategic Priorities
	1. Protecting Vulnerable People.
	<ul> <li>Effective action tackling child sexual exploitation, rape and serious sexual offences. Effective response to threats to the most vulnerable people. Appropriate response by police and justice services to those suffering mental health issues.</li> </ul>
	2. Tackling Crime & Anti-Social Behaviour.
	Effective action tackling crime, anti-social behaviour and re- offending.
	<ul> <li>Targeted response to those who cause most harm in the community and intervention with others before they enter the criminal justice system.</li> </ul>
	<ul> <li>Prioritising the crime and behaviours that cause the most harm within the community.</li> </ul>

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	2. Tackling Crime & Anti-Social Behaviour.
	Effective action tackling crime, anti-social behaviour and re-offending.
	Targeted response to those who cause most harm in the community and intervention with others before they enter the criminal justice system.
	Prioritising the crime and behaviours that cause the most harm within the community.
	Finding the best outcomes for victims of crime and anti-social behaviour

Safer Rotherham Partnership Priority	Other Plans & Priorities
	3. Enabling Fair Treatment.
	Planned engagement that seeks public feedback to inform the delivery of policing and crime services
	Deploying resources to areas of highest demand based on threat, harm and risk
	Finding ways to understand and address appropriately feelings of safety
	Services that inspire trust in the general public
	Recognise staff confidence and morale and adherence to codes of ethics and professional practice as central to delivering an efficient and effective police service
	Rotherham Local Safeguarding Children Board Business Plan 2014/15
	Child Sexual Exploitation
	Child Neglect
	Domestic Abuse
	Providing Early Help

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	Rotherham Local Safeguarding Children Board Business Plan 2014/15
	<ul> <li>Child Sexual Exploitation</li> <li>Child Neglect</li> <li>Domestic Abuse</li> <li>Providing Early Help</li> </ul>
	Child Sexual Exploitation Delivery Plan 2015/18
	<ul> <li>Prevent children and young people from becoming sexually exploited through effective leadership, governance and a wider culture embedded within organisations that recognise the root causes of CSE, the signs and risk indicators and do all they can to tackle them</li> </ul>
	Protecting children and young people who are at risk of sexual exploitation as well as those already victims and survivors
	Pursue relentlessly perpetrators of CSE, leading to prosecutions of those responsible
	<ul> <li>Provision of support for survivors of CSE, ensuring their needs are met</li> </ul>
	Ensure the participation of all children, young people and families, ensuring that their voices are heard and listened to at all times

Safer Rotherham Partnership Priority	Other Plans & Priorities
	Adult Safeguarding Strategy Priorities
	<ul> <li>Review and update the Board's organisation to give it the capacity to deliver its strategic Priorities and promote a constructive and challenging culture.</li> </ul>
	<ul> <li>Review and update the Board's constitution to maximise partnerships and establish its identity.</li> </ul>
	Involve the public in planning, quality assurance, service provision and communication.
	Promote a culture change within all the organisations to embed a person-centred approach.
	• Establish a user-friendly reporting framework which measures and assures the Board's work and its impact on safeguarding.
	Rotherham Joint Health & Wellbeing Strategy Priorities
	Rotherham people will get help to stay healthy and increase their wellbeing
	All Rotherham people will have high aspirations for their health & wellbeing and expect good quality services in their community, tailored to their personal circumstances

Safer Rotherham Partnership Priority	Other Plans & Priorities
	Rotherham people will increasingly identify their own needs and choose solutions that are best suited to their personal circumstances
	People in Rotherham will be aware of health risks and be able to take up opportunities to adopt healthy lifestyles
	Rotherham people will be able to manage long term conditions so that they are able to enjoy the best quality of life
	Reduce poverty in disadvantaged areas through policies that enable people to fully participate in everyday social activities and the creation of more opportunities to gain skill and employment

#### **Our Vision**

Working together to make Rotherham Safe, to keep Rotherham safe and to ensure the communities of Rotherham feel safe.

#### **Our Priorities 2016/17**

- 1. Reducing the threat of child sexual exploitation and the harm to victims (Gary Ridgway Evolve Project)
- 2. Building confident and cohesive communities (Zafar Saleem\* RMBC)
- 3. Reducing the threat of domestic abuse and reducing the harm to victims (RMBC Domestic Abuse Co-ordinator)
- 4. Reducing and managing anti-social behaviour and criminal damage (Chief Insp Richard Butterworth/Steve Parry-RMBC)
- 5. Reducing the risk of becoming a victim of Domestic Burglary (Det Chief Insp Sarah Poolman)
- 6. Reducing violent crime and sexual offences (Det Chief Insp Sarah Poolman)

# **Funding**

For 2016/17 the South Yorkshire Police & Crime Commissioner has allocated a Community Safety Fund of £224,550.00 to the Safer Rotherham Partnership as a contribution towards tackling both the Partnerships and Commissioners priorities.

It is the role of the Safer Rotherham Partnership to oversee the delivery of the Partnership Plan, including how financial and other resources are utilised. At each of its bi-monthly meetings the Safer Rotherham Partnership Board will receive a report on our performance against our Priorities, to ensure that we are able to address any areas of concern and task any action to be taken.

The Safer Rotherham Partnership Board has delegated the responsibility on how this funding is utilised to its Performance & Delivery Group, with a fresh emphasis towards a commissioning process as opposed to previous bidding processes. As part of this process, the Board will prioritise projects and activity that directly address the following priorities:

- Improving Community Cohesion in Rotherham
- Tackling Hate Crime
- Addressing issues around domestic abuse, violent crime and the night time economy

All services and activity commissioned will:

- Target the partnerships 2016/17 priorities through the agreed approach (below)
- Demonstrate value for money
- Fully comply with the Funding Allocation conditions of the Police & Crime Commissioners Office
- Have the support of the respective Partnership Priority Group/ Theme Lead
- Be agreed by the Performance & Delivery Group (Both Joint Chairs if necessary and between meetings)

As part of its overall function, the Partnership Priority Group/ Theme Lead is accountable to the Performance & Delivery Group for performance against their respective priority. A key part of this process is the identification and commissioning of services and activity.

# Value for public money

Achieving the partnerships vision, against an increasingly difficult financial and economic backdrop, means that even greater emphasis is being placed on changing the way we commission and deliver better services and improve value for money.

The Safer Rotherham Partnership aims to provide an environment where those residing, visiting and working within the borough do not fear crime and ASB and show confidence in our response to tackling it. Activity to deliver this and the overall vision will be focussed on the following principles which will be reflected in the commissioning of services as part of the funding process.

# Our 'over-arching' approach to financial resource allocation is to:

- Invest in prevention activity
- Adopt a neighbourhood working approach
- Adopt and share good practice
- Look to improve outcomes by working more closely with the community and local partners
- Increase public confidence

# How are we going to do this?

- Explore the possibility of joining up resources and sharing facilities – to achieve more for less
- We will focus our resources on prevention activity to reduce the longer term cost.
- We will strengthen our neighbourhood working by adapting services according to the needs of the local communities rather than having a one size fits all approach.
- The partnership will adopt and share good practice with other Community Safety Partnerships and local authorities to save resources and to achieve desired outcomes.
- At an early stage engage with the voluntary, community and faith sectors in developing community led responses to crime and disorder issues, be that through community development or through a commissioning process.

## Partnership Approach

### **Prevention and Early Intervention**

Ensure an holistic approach to tackling crime and ASB which emphasises prevention and changing behaviour.

Targeted prevention and early intervention plays an essential role in the reduction of crime and ASB. Where possible, prevention is always preferable to a cure and therefore it is important that the services are capable of working in partnership, to deliver preventative strategies, and thereby minimise the risk of becoming a victim.

#### **Enforcement**

To deal quickly, sensitively and appropriately with all incidents of crime and ASB in accordance with published procedures and legal remedies.

Partners are equipped with a range of legal tools and powers for use against persistent offenders. Whilst support and early intervention is recognised as playing a huge role in reducing crime and ASB, we must not shy away from using enforcement where issues persist.

### **Support and Reassurance**

Develop sensitive and tailored support protocols for crime and ASB victims and witnesses, particularly repeat victims, along with broader reassurance for the wider community.

Support plays a large part in the resolution of crime and ASB both in terms of reducing offending and its impact on the victim. Support should be more frequently utilised as a means to seek a resolution as the benefits often impact a large range of agencies and hold greater potential to provide a resolution long term. It is important that services remain focussed on the needs of the victims and are equipped to recognise where issues may exist and access the relevant help and support on behalf of the individuals we are working with.

Reassurance to the wider community of actions and availability of services to tackle crime and ASB is paramount. Communities need to feel confident in the joint services offered and the strength of the partnership.

# **Partnership Working**

To have effective partnerships at a local level with statutory and other agencies on the sharing of information and tackling crime and ASB.

No one agency alone holds the key to resolving all problems. Support is widely accepted as being more effective, when successful, in reducing crime and ASB long term; particularly where issues relate to mental health, substance misuse and complex family history/problems.

#### For further information contact:

The Safer Rotherham Partnership

Community Safety Unit RMBC Riverside House Main Street Rotherham S60 1AE

Tel: 01709 334562 Community.safety@rotherham.gov.uk